

Organizational Project Portfolio Management

A PRACTITIONER'S GUIDE



Dr. Prasad S. Kodukula, PMP, PgMP

METHODOLOGY • TOOLS • CASE STUDIES

Organizational Project Portfolio Management A Practitioners Guide

Raffaela Di Napoli



Organizational Project Portfolio Management A Practitioners Guide:

Organizational Project Portfolio Management Prasad Kodukula, 2014 *Organizational Project Portfolio Management A Practitioner s Guide* offers a generic practical methodology and tool kit to design build and manage a balanced portfolio at any level of the enterprise These techniques can be used irrespective of business industry where the portfolio management group is located within the organizational hierarchy or the type of projects contained Key Features Discusses how the principles of financial portfolio management are applicable to project portfolios and outlines the three key steps to achieving a profitable project portfolio 1 Defining your project investment strategy 2 Selecting the right projects and 3 Effectively managing them Presents a model and PPM methodology for a balanced portfolio based on concepts similar to a framework known as the balanced scorecard that allows you to create a balance along any project characteristic such as size risk and development time Demonstrates how earned value management techniques can be effectively applied at the portfolio level and addresses risk and uncertainty Explains how to reprioritize projects when resources become limited utilize key metrics to monitor and manage portfolio performance and determine whether a project should be continued or terminated Uses a case study to illustrates how you can apply the methods and tools presented throughout the text and includes case study exercises to enhance the learning process WAV TM offers downloadable charts for managing resources discounted cash flow and Monte Carlo simulation spreadsheets and worksheets for portfolio and project case examples in the book available from the Web Added ValueTM Download Resource Center at www.jrosspub.com

Organizational Project Portfolio Management Prasad Kodukula, 2014-06-17 We have implemented the methodology presented in this book and it s been very helpful to me The book presents numerous PPM tools for project selection project ranking data visualization etc and has case study exercises that are highly practical and helpful in illustrating how the methodology and tools presented in the book can be used It is a valuable tool for implementing portfolio management in any company in any industry Bea Swanepoel Portfolio Manager Anglo American plc *Organizational Project Portfolio Management A Practitioner s Guide* offers a generic practical methodology and tool kit to design build and manage a balanced portfolio at any level of the enterprise These techniques can be used irrespective of business industry where the portfolio management group is located within the organizational hierarchy or the type of projects contained Nominated for the PMI 2014 David I Cleland Project Management Literature Award **Handbook of Research on Project Management Strategies and Tools for Organizational Success**

Moreno-Monsalve, Nelson Antonio, Diez-Silva, H. Mauricio, Diaz-Piraquive, Flor Nancy, Perez-Urbe, Rafael Ignacio, 2020-01-17 Project management tools can be used as an alternative to improve and strengthen a company s position in the market However the management of projects has been in constant transformation Elements such as time cost and scope on which it is based have been complemented with other trends such as the project team change management knowledge management good negotiation practices management of stakeholders sustainability etc In order to improve the competitiveness of their

company and increase earned value managers must remain up to date on these latest transformations and best practices The Handbook of Research on Project Management Strategies and Tools for Organizational Success is a pivotal reference source that analyzes and disseminates new trends that will allow managers to improve their skills and strengthen the performance of their companies through obtaining better results in the projects undertaken While highlighting topics such as market growth risk management and value creation this book is ideally designed for project managers managers business professionals entrepreneurs academicians researchers and students seeking current research on improving the competitiveness of companies as well as increasing their earned value Internet of Things and Data Analytics Handbook Hwaiyu Geng, 2017-01-10 This book examines the Internet of Things IoT and Data Analytics from a technical application and business point of view Internet of Things and Data Analytics Handbook describes essential technical knowledge building blocks processes design principles implementation and marketing for IoT projects It provides readers with knowledge in planning designing and implementing IoT projects The book is written by experts on the subject matter including international experts from nine countries in the consumer and enterprise fields of IoT The text starts with an overview and anatomy of IoT ecosystem of IoT communication protocols networking and available hardware both present and future applications and transformations and business models The text also addresses big data analytics machine learning cloud computing and consideration of sustainability that are essential to be both socially responsible and successful Design and implementation processes are illustrated with best practices and case studies in action In addition the book Examines cloud computing data analytics and sustainability and how they relate to IoT over the scope of consumer government and enterprise applications Includes best practices business model and real world case studies Hwaiyu Geng P E is a consultant with Amica Research www.AmicaResearch.org Palo Alto California promoting green planning design and construction projects He has had over 40 years of manufacturing and management experience working with Westinghouse Applied Materials Hewlett Packard and Intel on multi million high tech projects He has written and presented numerous technical papers at international conferences Mr Geng a patent holder is also the editor author of Data Center Handbook Wiley 2015

Remote Control: A Practitioner's Guide to Managing Virtual Teams Stephen Troutman, 2005 The world today demands a more complex and integrated model of work that entails people working together simultaneously remote matrixed and global the modern virtual team A virtual team methodology can help organizations meet this challenge The Team Capital Model whereby teams deposit assets that can later be withdrawn during the inevitable periods of stress during a project is the fundamental concept that helps ensure smooth functioning effective and successful teams Implementing Project Portfolio Management Dr. Panos Chatzipanos, Dr. Te Wu, 2018-10-18 Implementing Project Portfolio Management addresses the how tos of portfolio management It is designed for three primary audience groups Business Executives Portfolio Leaders and Practitioners and Portfolio Thinkers The authors provide insights on how to apply the performance management domains

covered in the standard that are in practice today by introducing tools and templates into their discussion. Far reaching in its impact on portfolio management practitioners, thinkers, stakeholders and the wider project management community, this guide envisions the continued transformation of portfolio management with the changing needs of organizations and advances in technology.

Implementing Organizational Project Management Project Management Institute, 2014-03-01. Project Management Institute has introduced *Implementing Organizational Project Management A Practice Guide* to assist organizations in developing and defining effective project management methodologies. In a 2012 PMI market research project, more than half of the respondents identified a lack of published guidance on development of customized methodologies. This practice guide outlines practical knowledge and steps to define and develop a methodology in alignment with the foundational standards and framework that were first provided in PMI's *A Guide to the Project Management Body of Knowledge (PMBOK® Guide)*.

A pocket companion to PMI's PMBOK® Guide sixth Edition Anton Zandhuis, Thomas Wuttke, 2019-04-10. Note: This pocket book is available in the following languages: English, German, Dutch. This pocket guide is based on the *PMBOK Guide Sixth Edition*. It contains a summary of the *PMBOK Guide* to provide a quick introduction as well as a structured overview of this framework for project management. This pocket guide deals with the key issues and themes within project management and the *PMBOK Guide* as follows:

- Key terms and definitions in the project management profession
- A short overview of the activities of PMI Inc, the organization and its standards
- PMBOK Guide*
- Standard for Project Portfolio Management
- Standard for Program Management and other standards
- The essentials of the Project Lifecycle and Organization
- What are the key project management knowledge areas and processes

Main target Group for this pocket guide is anyone with an interest in understanding the *PMBOK Guide* framework or a systematic approach for project management. The book is also very useful for members of a project management team in a project environment using the *PMBOK Guide* as a shared reference. A complete but concise description of the *PMBOK Guide* for anyone involved in projects or project management.

The Standard for Organizational Project Management (OPM), 2018-06-21. PMI's latest foundational standard, *The Standard for Organizational Project Management (OPM)*, expands upon the popular *Implementing Organizational Project Management A Practice Guide* published in 2014. This newly created standard is a result of survey feedback that revealed acceptance of the approach and increasing interest in an expanded version. *OPM* is defined as the integration of people, knowledge and processes supported by tools across all functional domains of the organization. The approach further advances an organization's performance by developing and linking portfolio, program and project management principles and practices with organizational enablers, e.g. structural, cultural, technological and human resource practices and business processes to support strategic objectives. *OPM* helps organizations deliver value through the following principles:

- Aligning strategy
- Consistent execution and delivery
- Cross functional collaboration
- Adding value to the organization
- Continuous training

Although useful for any organization that is seeking to better meet its strategic objectives.

this standard is particularly beneficial for organizations that do not have a unified project management approach [The TOGAF® Standard, 10th Edition - ADM Practitioners' Guide - 2025 Update](#) The Open Group,2025-06-30 html body data pb style I03V7UM This document is a TOGAF Series Guide A Practitioners Approach to Developing Enterprise Architecture Following the TOGAF ADM It has been developed and approved by The Open Group and is part of the TOGAF Standard 10th Edition Designed to help the Practitioner it provides guidance on using the TOGAF framework to develop maintain and use an Enterprise Architecture It is a companion to the TOGAF framework and is intended to bring the concepts and generic constructs in the TOGAF framework to life It puts forward an approach to develop maintain and use an Enterprise Architecture that aligns to a set of requirements and expectations of the stakeholders and enables predictable value creation This document Introduces key topics of concern Describes the TOGAF Standard concepts related to the topic Shows how it is related to developing maintaining and using an EA Discusses what the Practitioner needs to know Describes what the Practitioner should do with this knowledge It covers the following topics An introduction to the topic including how to use this guide with the TOGAF framework and definitions Guidance on Enterprise Architecture including what it is and what it is used for Coordinating EA development across the EA Landscape and business cycle Using the ADM to develop an Enterprise Architecture Guidance on using an Enterprise Architecture Guidance on maintaining an Enterprise Architecture A quality hard copy of the TOGAF method easier to read than endless htm docs or huge pdfs The TOGAF framework has become the de facto standard for developing Enterprise Architectures A good one stop shop guide and toolsets for getting your Enterprise Architecture right A lot of thought experience and funding have gone into this and the results are well worth the price you pay for the book and the actual accreditation should you or your organization wish to go down that route Amazon Comment it still is the best documented Enterprise Architecture method publicly available The book is of high quality binding and will endure browsing through the pages for a long time Amazon Comment [The Practitioner Handbook of Project Controls](#) Shane Forth,Dennis Lock,2020-10-12 Although projects always carry risk too many projects run late or exceed their original budgets by eye watering amounts This book is a comprehensive guide to the procedures needed to ensure that projects will be delivered on time to specification and within budget Eight expert contributors have combined their considerable talents to explain all aspects of project control from project conception to completion in an informative text liberally supported where necessary by clear illustrations This handbook will benefit all project practitioners including project managers and those working in project management offices It will also provide an invaluable guide for students studying for higher degrees in project management and its associated disciplines [The TOGAF® Standard, 10th Edition - ADM Practitioners' Guide](#) The Open Group,2022-04-26 html body data pb style W1T2LUK justify content flex start display flex flex direction column background position left top background size cover background repeat no repeat background attachment scroll This document is a TOGAF Series Guide A Practitioners Approach to Developing Enterprise Architecture Following the TOGAF

ADM It has been developed and approved by The Open Group and is part of the TOGAF Standard 10th Edition Designed to help the Practitioner it provides guidance on using the TOGAF framework to develop maintain and use an Enterprise Architecture It is a companion to the TOGAF framework and is intended to bring the concepts and generic constructs in the TOGAF framework to life It puts forward an approach to develop maintain and use an Enterprise Architecture that aligns to a set of requirements and expectations of the stakeholders and enables predictable value creation This document Introduces key topics of concern Describes the TOGAF Standard concepts related to the topic Shows how it is related to developing maintaining and using an EA Discusses what the Practitioner needs to know Describes what the Practitioner should do with this knowledge It covers the following topics An introduction to the topic including how to use this guide with the TOGAF framework and definitions Guidance on Enterprise Architecture including what it is and what it is used for Coordinating EA development across the EA Landscape and business cycle Using the ADM to develop an Enterprise Architecture Guidance on using an Enterprise Architecture Guidance on maintaining an Enterprise Architecture

Practice Standard for Work Breakdown Structures - Third Edition Project Management Institute,2019-06-27 The Work Breakdown Structure WBS serves as a guide for defining work as it relates to a specific project s objectives This book supplies project managers and team members with direction for the preliminary development and the implementation of the WBS Consistent with A Guide to the Project Management Body of Knowledge PMBOK Guide Sixth Edition the WBS Practice Standard presents a standard application of the WBS as a project management tool Throughout the book the reader will learn what characteristics constitute a high quality WBS and discover the substantial benefits of using the WBS in every day real life situations

Government Can Deliver: A Practitioner's Guide to Improving Agency Effectiveness and Efficiency Richard A. Spires,2023-06-20 Government Can Deliver presents a framework for government agency performance improvement designed to change an inefficient culture and drive operational excellence It outlines how government leaders can drive such change and most importantly it presents a proven approach for creating an environment that will affect positive change This framework a set of practical attributes and implementable best practices tailored for government agencies is based on real world experiences in which government did deliver There are examples in each chapter of agencies that implemented elements of this framework and the resulting impact on agencies operational performance And while mainly using examples from large federal government agencies this book can aid those in all levels of government and differing agency sizes In writing this book Richard endeavored to create a practical guide on transforming government agencies that can benefit all readers whether you have made government service your life study government as an academician or student or are simply a concerned citizen After establishing the need for improved government operations the book presents attributes and best practices for eight solution functions When properly addressed each of these functions can individually and collectively significantly improve an agency s performance The examples and arguments can help agency leaders justify implementing

the necessary attributes and best practices to improve their agency's performance. The final chapter provides recommendations on how a government agency can develop a transformation plan to incrementally implement the attributes and best practices for each of these eight functions. Richard has seen first hand the amazing things government agencies can accomplish when they have experienced capable leaders adopt best practices tailored for government and appropriately leverage technology to support improved operations. Change is hard but through government leaders and employees' efforts focused on implementing the right changes, agencies can significantly improve their operational performance. Under the right conditions, magic can and does happen. *Agile Portfolio Management* Klaus Nielsen, 2021-09-27

Agile Portfolio Management deals with how an organization identifies, prioritizes, organizes, and manages different products. This is done in a streamlined way in order to optimize the development of value in a manner that's sustainable in the long run. It ensures that a company provides their clients with the best value for their investment. A good portfolio manager understands and follows the agile principles while also considering the various factors needed to successfully manage numerous teams and projects. The project management offices of many organizations are faced with the reality of more and more agile deliverables as part of agile transformations; however, they lack the knowledge to perform these tasks. Researchers and practitioners have a good understanding of project, program, and portfolio management from a plan-based perspective. They have common standards from Axelos PMI and others, so they know the best practices. The understanding of agile on a team level is fairly mature, and the knowledge of more agile teams scaling is increasing. However, the knowledge of agile portfolio management is still limited. The aim of this book is to give the reader an understanding of management of a portfolio of agile deliverables, what the options are, theory, what we know, research, and what others are doing, practice. Many organizations in banking or insurance, to name a few, are in the middle of major agile transformations with limited knowledge of the practice. In this book, the author collects and analyzes common practices in various industries. He provides both theory and, through case studies, the practical aspects of agile portfolio management. *Navigating Complexity* Project Management Institute, 2014-03-01

With greater organizational complexities looming on the horizon, PMI has introduced *Navigating Complexity: A Practice Guide*. The definitive guide expands upon the principles, tools, and techniques presented in the PMBOK Guide and other foundational standards, providing a streamlined approach to understanding and navigating complexity. This groundbreaking guide fills a void, providing the first published reference to help project management professionals successfully mitigate complexities and accomplish their organizational goals. *The Standard for Portfolio Management*, 2017-11-15

The Standard for Portfolio Management, Fourth Edition, has been updated to best reflect the current state of portfolio management. It describes the principles that drive accepted good portfolio management practices in today's organizations. It also expands the description of portfolio management to reflect its relation to organizational project management and the organization. **The**

Practitioner's Handbook of Project Performance Mark Phillips, 2019-11-11. Practitioners operate in a necessary reality

We work in a space where project performance is above theory or methodology In the best environments delivery and an affirmative culture are what matter most In the worst it is politics and survival In any environment we are challenged to adopt best practices and adapt our style to the environment in which the project is occurring This is a book about those best practices and practitioner experiences It is a must have reference and guide book for project managers general managers business leaders and project management researchers This book is the result of the hard work and dedication of more than 35 authors from more than 15 countries across four continents It brings a diversity of experience professional and personal It includes practitioners leading academics renowned theorists and many who straddle those roles The chapters cover experiences in software large scale infrastructure projects finance and health care to name a few The chapters themselves take many forms Check out the table of contents to get a deeper sense of the topics included All provide real world guidance on delivering high performing projects and show you how to build lead and manage high performing teams The Practitioners Handbook of Project Performance is complete in itself It can also be an enticing start to an ongoing dialogue with the authors and a pleasurable path to get deeper into the subject of project performance Find your favorite place to begin learning from these chapters to begin taking notes and taking away nuggets to use in your everyday But don't stop there Contact information and further resources for this diverse team of experts authors are found throughout The Practitioners Handbook is a modern guide to the leading edge of project performance management and a path to the future of project delivery

Organizational Project Management Ralf Müller, Nathalie Drouin, Shankar Sankaran, 2019 This concise text introduces an integrated view of all project management related activities in an organization called Organizational Project Management OPM Practical cases from several organizations as well as popular theories such as the Resource Based Theory and Institutional Theory provide for an insightful yet realistic understanding of OPM as an integrative tool for organizations to improve their efficiency and effectiveness [Master of Science in Project Management - City of London College of Economics - 10 months - 100% online / self-paced](#) City of London College of Economics, Overview A MScPM or Master of Science in Project Management is a degree that will prepare you for a role as Senior Project Manager Director Project Management Content Building the action plan scheduling estimating and resource allocation Achieving stakeholder satisfaction through project control Project risk management A model for building teamwork New project development processes Enterprise project management Quick tips Speedy solutions Cutting edge ideas Making good decisions Ideas and what to do with them Leadership and trust What to do when things go wrong Over 120 new exercises to practice what you've learnt Duration 10 months Assessment The assessment will take place on the basis of one assignment at the end of the course Tell us when you feel ready to take the exam and we'll send you the assignment questions Study material The study material will be provided in separate files by email download link

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