

CHAPTER 1 INTRODUCTION TO OPERATIONS MANAGEMENT

Teaching Notes

The initial meeting with the class (the first chapter) is primarily to overview the course (text), and to introduce the instructor and his/her interest in Operations Management. The course outline (syllabus), the objectives of the course and topics, chapters, and pages of text covered in the course, as well as problems/cases to be done in class, videos to watch, Excel worksheets to use, etc. are announced to the class.

Many students may know little about OM and the types of jobs available. This point can be addressed in order to generate enthusiasm for the course. The Learning Objectives at the beginning of the chapter indicate the highlights of the chapter.

Answers to Discussion and Review Questions

1. The term operations management relates to the management of processes and systems that create goods and/or provide services. A system is a set of interrelated parts that must work together. A process is a series of linked actions, changes, or functions bringing about a result.
2. Production/operations planner/scheduler/controller, demand planner (forecaster), quality specialist, logistics coordinator, purchasing agent/buyer, supply manager, materials planner, inventory clerk/manager, production/operations manager, supervisor.
3.
 - a. Because a large % of a company's expenses occur in the operations, e.g., purchasing materials and workforce salaries, more efficient operations can result in large increases in profits.
 - b. A large number of management jobs are in OM.
 - c. Activities in all other areas of any organization are all interrelated with OM activities.
4. The three major functions of organizations are operations, finance, and marketing (to a lesser extent for some non-profit orgs). Operations is concerned with the creation of goods and services identified by marketing, finance is concerned with provision of funds necessary for operation and investment of extra funds, and marketing is concerned with promoting and/or selling goods or services.
5. The operations function consists of all activities that are directly related to producing goods or providing services. It is the core of most organizations. It adds value during the transformation process (the difference between the cost of inputs and price of outputs). An operations manager manages the transformation function. He/she is responsible for planning and use of resources (labour, machines, and materials). Not all jobs which are primarily OM are called as such. For example, a store/restaurant manager is in effect an operations manager. See Figure 1-6 for examples of typical activities performed by operations managers.
6. Design decisions are usually strategic and long term (1–5 years or so ahead), whereas operational decisions (planning, scheduling, execution, and control) are shorter term. In particular, planning

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