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U.S. Army Afghan National Army Infantry and Counterinsurgency COIN Manual , Foreword This manual takes a general approach to COIN The Army recognizes that every insurgency is contextual and presents its own set of challenges You cannot fight the Taliban the way you would fight the former Soviet Union the application of principles and fundamentals to deal with each vary considerably Nonetheless all insurgencies even today s highly adaptable strains remain wars amongst the people employ variations of standard themes and adhere to elements of a recognizable revolutionary campaign plan This manual therefore addresses the common characteristics of insurgencies It strives to provide those carrying out a counterinsurgency campaign a solid foundation on which to build in seeking to understand and address specific insurgencies A counterinsurgency campaign is as described in this manual a mix of offensive defensive and stability operations conducted along multiple lines of operation It requires Soldiers to employ a mix of both familiar combat tasks and skills more often associated with nonmilitary agencies with the balance between them varying depending on the local situation This is not easy Leaders at all levels must adjust their approach constantly ensuring that their elements are ready each day to be greeted with a handshake or a hand grenade to be nation builders as well as warriors to help reestablish institutions and local security forces to assist in the rebuilding of infrastructure and basic services and to facilitate the establishment of local governance and the rule of law The list of such tasks is a long one and involves extensive coordination and cooperation with a myriad of intergovernmental indigenous and international agencies Indeed the responsibilities of leaders in a counterinsurgency campaign are daunting and the discussions in this manual endeavor to alert them to the challenges of such campaigns and to suggest general approaches for grappling with those challenges Conducting a successful counterinsurgency campaign thus requires a flexible adaptive force led by agile well informed culturally astute leaders It is our hope that this manual provides the necessary guidelines to succeed in such a campaign in operations that inevitably are exceedingly difficult and complex Our Soldiers deserve nothing less

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breakthroughs in science PM is the ultimate guide to our high tech lifestyle *Globalization of an Educational Idea* Ingrid Miethe, Tim Kaiser, Tobias Kriele, Alexandra Piepiorka, 2019-07-22 In this book authors showcase the worldwide spread of Workers Faculties as an example of both cooperation between socialist countries in education and globalization processes in the field of education Based on extensive research carried out in Cuban German Mozambican and Vietnamese archives as well as expert interviews it combines detailed case studies of educational transfers and policy implementation with a discussion of theoretical approaches to the study of globalization in and of education Research on Workers Faculties provides an especially interesting example for the study of educational transfer between socialist countries as well as for the interplay of such transfers with processes of globalisation for two reasons On one hand the first Workers Faculties were established already shortly after the October Revolution in Russia and Workers Faculties continue to exist in Cuba until today A study of these institutions therefore provides a dynamic perspective covering the whole period of the existence of the socialist camp On the other hand the spread of the Workers Faculty idea to four continents allows for an analysis that takes into account widely differing local contexts This book offers an analysis of general trends and particularities in the history of the global spread of the Workers Faculty idea and its implementation in local contexts Finally it discusses the results with a view towards theories of globalization in the field of education as well as of specificities of processes of socialist globalization

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