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Great Britain, 1995 *Great Britain*, 1991 *Managing People in Commercial Kitchens* Charalampos Gioumpasoglou, Evangelia Marinakou, Anastasios Zopiatis, John Cooper, 2022-01-17 *Managing People in Commercial Kitchens* A Contemporary Approach uses original research to argue that senior managers head chefs should differentiate their people management practices in kitchen brigades from those used in the hospitality industry more generally induction socialisation and performance evaluation due to the group's strong occupational identity and culture The understanding of chefs work from a management perspective is critical for successful hospitality operations but has been historically under researched Chapters provide a detailed account of chefs work in commercial kitchens from an HRM perspective Using occupational identity and culture as a vehicle this book explores the different aspects of managerial work in commercial kitchen settings general management leadership education and training skills and competencies managing deviant behaviour managing stress and managing diversity focused on gender segregation The final chapter looks at future perspectives on this unique working environment and the many challenges arising from the latest developments such as the COVID 19 pandemic Providing both theoretical insights and practical applications with the use of case studies throughout this will be of great interest to upper level students and researchers in hospitality as well as a useful reference for current managers in the field

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