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On the PSYCHOLOGY of MILITARY INCOMPETENCE



Dr. Norman F. Dixon

FOREWORD BY GEOFFREY WAWRO

On The Psychology Of Military Incompetence

Patrick Vollmar



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On the Psychology of Military Incompetence Norman F. Dixon, 1994 Generalship The Crimean War The Boer War Indian Interlude The First World War Cambrai The Siege of Kut Between the Wars The Second World War Singapore Arnhem Is There a Case to Answer The Intellectual Ability of Senior Military Commanders Military Organizations Bullshit Socialization and the Anal Character Character and Honour Anti Effeminacy Leaders of Men Military Achievement Authoritarianism Mothers of Incompetence Education and the Cult of Muscular Christianity Individual Differences Extremes of Authoritarianism The Worst and the Best Exceptions to the Rule Retreat **N.F. Dixon's 'On the Psychology of Military Incompetence'** Bruce Milligan, Australian Study Group on Armed Forces and Society, 1978 **Hidden Minds** F. R. Tallis, 2011-11-07 The concept of the unconscious has staged a comeback New research employing brain scans and other techniques has shown that the unconscious is not only real but indispensable Hidden Minds traces our enduring fascination with the unconscious and our attempts to tame it through hypnosis psychoanalysis subliminal manipulation lucid dreams and even the principles of the quantum mind From St Augustine who wrote I cannot grasp all that I am to the latest contemporary research philosophers scientists and thinkers have been fascinated with the concept This absorbing history offers colorful sometimes astonishing examples while also laying out the functions of the unconscious process in our daily lives Drawing widely on scientific research art literature and philosophy Frank Tallis shows that an understanding of this hidden mind is essential to understanding our true selves The Worst Military Leaders in History John M. Jennings, Chuck Steele, 2023-06-24 Spanning countries and centuries a how not to guide to leadership that reveals the most maladroitness military commanders in history now in paperback For this book fifteen distinguished historians were given a deceptively simple task identify their choice for the worst military leader in history and then explain why theirs is the worst From the clueless Conrad von Htzendorf and George A Custer to the criminal Baron Roman F von Ungern Sternberg and the bungling Garnet Wolseley this book presents a rogues gallery of military incompetents Rather than merely rehashing biographical details the contributors take an original and unconventional look at military leadership in a way that appeals to both specialists and general readers alike While there are plenty of books that analyze the keys to success *The Worst Military Leaders in History* offers lessons of failure to avoid In other words this book is a how not to guide to leadership *In Pursuit of Military Excellence* Shimon Naveh, 2013-04-03 This book offers a scientific interpretation of the field of military knowledge situated between strategy and tactics better known as operational art and traces the evolution of operational awareness and its culmination in a full fledged theory The author a Brigadier General ret in the Israeli Defence Forces and Doctor of History King's College London clarifies the substance of operational art and constructs a cognitive framework for its critical analysis He chronicles the stages in the evolution of operational theory from the emergence of 19th century military thought to Blitzkrieg For the first time the Soviet theories of Deep Operations and Strike Manoeuvre that emerged in the 1920s and

1930 are discussed The author argues that it is these doctrines that eventually led to the crystallization of the American Airland Battle theory successfully implemented in the Gulf War *Reconsidering American Civil-military Relations* Lionel Beehner,Risa Brooks,Daniel Maurer (Major),2021 This book explores contemporary civil military relations in the United States Much of the canonical literature on civil military relations was either written during or references the Cold War while other major research focuses on the post Cold War era or the first decade of the twenty first century A great deal has changed since then This book considers the implications for civil military relations of many of these changes Specifically it focuses on factors such as breakdowns in democratic and civil military norms and conventions intensifying partisanship and deepening political divisions in American society as well as new technology and the evolving character of armed conflict Chapters are organized around the principal actors in civil military relations and the book includes sections on the military civilian leadership and the public It explores the roles and obligations of each The book also examines how changes in contemporary armed conflict influence civil military relations Chapters in this section examine the cyber domain grey zone operations asymmetric warfare and emerging technology The book thus brings the study of civil military relations into the contemporary era in which new geopolitical realities and the changing character of armed conflict combine with domestic political tensions to test if not potentially redefine those relations *Military Review* ,2017 **Military Necessity** Nobuo Hayashi,2020-03-26 What does it mean to say that international humanitarian law IHL strikes a realistic and meaningful balance between military necessity and humanity and that the law therefore accounts for military necessity To what consequences does the law accounting for military necessity give rise Through real life examples and careful analysis this book challenges received wisdom on the subject by devising a new theory that not only reaffirms Krieger's fallacy but also explains why IHL has no reason to restrict or prohibit militarily unnecessary conduct on that ground alone Additionally the theory hypothesises greater normative significance for humanitarian and chivalrous imperatives when they conflict with IHL rules By combining international law jurisprudence military history strategic studies and moral philosophy this book reveals how rational fighting relates to ethical fighting how IHL incorporates contrasting values that shape its rules and how law and theory adapt themselves to war's evolutions *Social Sciences and the Military* Giuseppe Caforio,2006-11-22 Examines the latest interdisciplinary and intradisciplinary global approaches to studying the military universe through a series of essays written by some of the most notable scholars in the field *Understanding Military Doctrine* Harald Hoiback,2013-07-18 This book puts military doctrine into a wider perspective drawing on military history philosophy and political science Military doctrines are institutional beliefs about what works in war given the trauma of 9 11 and the ensuing War on Terror serious divergences over what the message of the new military doctrine ought to be were expected around the world However such questions are often drowned in ferocious meta doctrinal disagreements What is a doctrine after all This book provides a theoretical understanding of such questions Divided into three parts the author investigates the historical

roots of military doctrine and explores its growth and expansion until the present day and goes on to analyse the main characteristics of a military doctrine Using a multidisciplinary approach the book concludes that doctrine can be utilized in three key ways as a tool of command as a tool of change and as a tool of education This book will be of much interest to students of military studies civil military relations strategic studies and war studies as well as to students in professional military education

The Military Covenant Sarah Ingham, 2016-03-03 The Military Covenant states that in exchange for their military service and their willingness to make the ultimate sacrifice soldiers should receive the nation's support Exploring the concept's invention by the Army in the late 1990s its migration to the civilian sphere from 2006 and its subsequent entrenchment in public policy Ingham seeks to understand the Covenant's progress from the esoteric confines of Army doctrine to national recognition Drawing on interviews with senior commanders policy makers and representatives of Forces charities this study highlights how the Army deployed the Military Covenant to convey the pressure on the institution caused by the concurrent combat operations in Iraq and Afghanistan While achieving a better deal for soldiers whose sacrifice became all too apparent the Military Covenant licensed unprecedented incursion into politics by senior commanders enabling them to outmanoeuvre the Blair Brown governments and to challenge the existing norms within Britain's civil military relationship As British Forces prepare to leave Afghanistan this study considers the value Britain accords to military service and whether civilian society will continue to uphold its Covenant with those who have served the nation

Douglas Haig, 1861-1928 Gerard J. De Groot, 2021-03-30 For seventy years Douglas Haig had been portrayed on the one hand as the Butcher of the Somme inept insensitive and archaic and on the other as the Saviour of Britain noble unselfish and heroic This polarised strident and ultimately inconclusive argument had resulted in Haig becoming detached from his own persona he had become a shallow symbol of a past age to be pilloried or praised The middle ground in the Haig debate had been as barren as No Man's Land There should be no mystery about Haig Certain from a very early age of his own greatness he preserved every record of his achievements diaries letters official reports etc The opinions of his contemporaries are likewise readily available But until this book the material had not been used to construct a complete and accurate picture Critics and supporters have raided the historical records for evidence of the demi god or demon and have ignored that which conflicts with their preconceptions They have likewise raced through his early life in order to get to the war in the process ignoring the complex process of his development as a soldier Analyses of Haig's command have consequently been as shallow as the prevailing images of the man After eight years of painstaking and detailed research into previously neglected sources Gerard De Groot gave us a more complete and balanced picture This book originally published in 1988 which will appeal both to the general and the specialised reader is not simply a critique of Haig's command in the war but an exploration into his personality Close attention to his early life and career reveals him as a creature of his society a man who mirrored both the virtues and the faults of Edwardian Britain What emerges is an intense dedicated but ultimately flawed servant of his country

whose ironic fate it was to grow up in one age and to command in another

Routledge Library Editions: Historical Security Various, 2021-08-26 This 12 volume set contains titles originally published between 1957 and 1992 International in scope the set looks at security and military history covering several battles particularly the first and second world wars Highlighting the difference between theory and practice it also explores the people involved in the policy making and strategy of war and the leaders tasked with carrying those decisions out Political Roles and Military Rulers Amos Perlmutter, 2014-04-23 This book represents three decades of Perlmutter's experiences and observations The author studies the relationship between the military and politics in Middle East focusing mainly on Egypt as a case study He concludes by analysing the effect this internal relationship has on military performance

Air University Library Index to Military Periodicals, 1978 Ethics, Security, and The War-Machine Ned Dobos, 2020-04-30 If pacifists are correct in thinking that war is always unjust then it follows that we ought to eliminate the possibility and temptation of ever engaging in it we should not build war making capacity and if we already have then demilitarization or military abolition would seem to be the appropriate course to take On the other hand if war is sometimes justified as many believe then it must be permissible to prepare for it by creating and maintaining a military establishment Yet this view that the justifiability of war making is also sufficient to justify war building is mistaken This book addresses questions of jus ante bellum or justice before war Under what circumstances is it justifiable for a polity to prepare for war by militarizing When if ever and why if at all is it morally permissible to create and maintain the potential to wage war In doing so it highlights the ways in which a civilian population compromises its own security in maintaining a permanent military establishment explores the moral and social costs of militarization and evaluates whether or not these costs are worth bearing

Alternative Science Richard Milton, 1996-05 This tour of the scientific frontier makes a strong case that the alternative science of today will be the hard science of the future

Doom Niall Ferguson, 2021-05-04 All disasters are in some sense man made Setting the annus horribilis of 2020 in historical perspective Niall Ferguson explains why we are getting worse not better at handling disasters Disasters are inherently hard to predict Pandemics like earthquakes wildfires financial crises and wars are not normally distributed there is no cycle of history to help us anticipate the next catastrophe But when disaster strikes we ought to be better prepared than the Romans were when Vesuvius erupted or medieval Italians when the Black Death struck We have science on our side after all Yet in 2020 the responses of many developed countries including the United States to a new virus from China were badly bungled Why Why did only a few Asian countries learn the right lessons from SARS and MERS While populist leaders certainly performed poorly in the face of the COVID 19 pandemic Niall Ferguson argues that more profound pathologies were at work pathologies already visible in our responses to earlier disasters In books going back nearly twenty years including *Colossus* *The Great Degeneration* and *The Square and the Tower* Ferguson has studied the foibles of modern America from imperial hubris to bureaucratic sclerosis and online fragmentation Drawing from multiple disciplines including

economics cliodynamics and network science Doom offers not just a history but a general theory of disasters showing why our ever more bureaucratic and complex systems are getting worse at handling them Doom is the lesson of history that this country indeed the West as a whole urgently needs to learn if we want to handle the next crisis better and to avoid the ultimate doom of irreversible decline

Military History Supremo Joan Beaumont, Garth Pratten, 2025-06-12 Professor Emeritus David Horner AM FASSA is one of Australia's greatest military historians and its fifth official historian of war and military operations Few who undertake research in the field can do so without consulting his prodigious authoritative and definitive publications Serving for 25 years in the Australian Army before joining The Australian National University Horner is the epitome of the soldier scholar and has played a key role in establishing military history as an academic discipline in Australia This volume honours Horner's long career of service to history and the nation Authors pay tribute to Horner's legacy by engaging with his scholarship applying his conclusions to new case studies and contexts reflecting and expanding on the subjects he addressed and the methodologies he employed and pushing the boundaries of the discipline he was instrumental in founding The breadth of Horner's research is demonstrated by the subjects and themes they address including strategic planning and policy command multinational operations intelligence and defence policy *Military History Supremo* both underscores Horner's contribution to Australia's military and intelligence history and highlights the vibrancy and relevance of the field today

Natural Security Raphael D. Sagarin, Terence Taylor, 2008-02 Written with the aim of breaking down barriers between disparate disciplines in order to create more responsive and effective strategies *Natural Security* provides a new lens through which to explore the ancient and ever present problem of how to maintain security in an unpredictable complex and dangerous world

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