

PERSONALITY THEORIES: A COMPARATIVE ANALYSIS

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Abstract

Personality is a growing and dynamic entity that influences the behavior of people, and one of the objectives of organizational leaders is to ensure that they manage the resources at their disposal, especially human resources, to achieve organizational goals in the most effective and efficient manner. However, human beings are very complex; owing to the discrepancies in personalities. This paper provides an appraisal of the various theories of personality. These theories tend to have two things in common: they attempt to explain and understand the characteristics, traits and behavioral tendencies that are shared by individuals, also, personality theories also attempt to explain the differences in observable individual personalities. Lastly, the theories are not without criticisms. Psychoanalytic theory explains hidden personality dynamics rather than searching for identifiable patterns of behavior that describe basic dimensions of personality. The criticism underlying the evaluation of trait personality is that personality traits are not stable and enduring and is ever-changing, tailored to the particular role or situation. Some psychologists believe that the humanistic theory concepts are vague and subjective that they are not scientific description of personality rather a description of personal values and ideals of the school of thought. The social-cognitive perspective focuses so much on the situation that it fails to appreciate the person's inner traits. Seldom in life does a single perspective on any issue give a complete picture of another human being. Human personality reveals its different aspects when it is viewed from different perspectives, and each perspective can enlarge our vision of the whole person and helps in the management of organizational staff.

The type of organization existing in a society defines the development of such a society. The development of the society or an organization is inherent in the behavior of the people that live in such a society. The ways humans perceive, learn, remember, think, feel, and develop are linked to personality. The individual personality is the characteristic pattern of thinking, feeling, and acting. Personality influences the behavior of people. If a behavior pattern is strikingly distinctive and consistent – one is likely to have “strong” personality. Personality is seen in individual differences, as it shapes how people interpret and react to events, and help to create situations to which we react.

Several factors have been considered to be responsible for determining or shaping an individual's personality. Robbins & Judge (2009) opined that personality is not determined by one factor only, such as nature or nurture, but it is believed to be generally shaped by nature (heredity), nurture (environment) and situational conditions. Research findings on temperaments by Buss & Plomin (1975) showed that such activities as emotionality, sociability and impulsivity are inherited.

This study examines Personality by looking at eclectic definitions of the concept, appraise the theories of personality by evaluating the four major perspectives on personality. Sigmund Freud's psychoanalytic theory, which proposes that childhood sexuality and unconscious motivations influence personality; the trait perspective, in which researchers identify personality dimensions that account for our consistent behavior patterns; the humanistic approach, which focuses on our inner capacities for growth and self-fulfillment. Lastly, the social-cognitive approach, which emphasizes how we shape and are shaped by our environment and implications of the study to managers...

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Table of Contents Personality Theories A Comparative Analysis

1. Understanding the eBook Personality Theories A Comparative Analysis
 - The Rise of Digital Reading Personality Theories A Comparative Analysis
 - Advantages of eBooks Over Traditional Books
2. Identifying Personality Theories A Comparative Analysis
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Personality Theories A Comparative Analysis
 - User-Friendly Interface
4. Exploring eBook Recommendations from Personality Theories A Comparative Analysis

- Personalized Recommendations
- Personality Theories A Comparative Analysis User Reviews and Ratings
- Personality Theories A Comparative Analysis and Bestseller Lists
- 5. Accessing Personality Theories A Comparative Analysis Free and Paid eBooks
 - Personality Theories A Comparative Analysis Public Domain eBooks
 - Personality Theories A Comparative Analysis eBook Subscription Services
 - Personality Theories A Comparative Analysis Budget-Friendly Options
- 6. Navigating Personality Theories A Comparative Analysis eBook Formats
 - ePub, PDF, MOBI, and More
 - Personality Theories A Comparative Analysis Compatibility with Devices
 - Personality Theories A Comparative Analysis Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Personality Theories A Comparative Analysis
 - Highlighting and Note-Taking Personality Theories A Comparative Analysis
 - Interactive Elements Personality Theories A Comparative Analysis
- 8. Staying Engaged with Personality Theories A Comparative Analysis
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Personality Theories A Comparative Analysis
- 9. Balancing eBooks and Physical Books Personality Theories A Comparative Analysis
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Personality Theories A Comparative Analysis
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Personality Theories A Comparative Analysis
 - Setting Reading Goals Personality Theories A Comparative Analysis
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Personality Theories A Comparative Analysis

- Fact-Checking eBook Content of Personality Theories A Comparative Analysis
- Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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