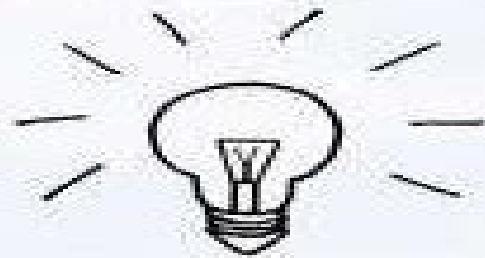


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Entrepreneurship for the 21st Century

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guide by Meyer and Crane establishes innovation as a necessary first step before writing a business plan or developing a financial model. With a focus on pragmatic methods for gaining industry and customer insight and translating this insight into innovative product and service solutions, Meyer and Crane help students design robust business models, financial projections, business plans, and investor presentations. *New Venture Creation* is devoted to helping students develop compelling business ideas. This is based not only on the authors' well-known research in product and service innovation but also on their extensive experience as successful entrepreneurs and investors. In the updated Second Edition, part I guides students through six elements that comprise a clearly defined and focused venture: defining your target industry, defining your target customers, defining the needs and wants of those customers, defining winning product and service solutions, carefully designing a strong business model, determining competitive positioning, and then testing the entire concept against a small population of target customers, all before writing the plan. Think design, test, and learn are the guiding principles. Part II then focuses on different types of investors and the process for raising capital, creating realistic financial projections, writing a concise but powerful business plan, organizing the venture team, and creating a compelling pitch that speaks to the needs and concerns of investors. The book also includes a number of independent case studies that focus on product, service, and business model innovation, all from recent ventures by students as well as recent college or master's level graduates.

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New Venture Creation Aidin Salamzadeh, 2017 Start ups often seen as sources of innovation and change are prone to failure and accordingly they are attracting considerable attention not least from policy makers and Government officials However the various new venture creation studies that have emerged since the early 1980s lack cohesiveness and the domain remains controversial This article not only exposes the limitations of the existing body of understanding on the topic but attempts to develop a more comprehensive and comprehensible framework for start up new venture creation To do so it uses the frameworks proposed by Whetten and March and Smith to develop 11 propositions The resultant model suggests that the creation of a start up involves the identification of an idea or opportunity by an entrepreneur who subsequently organizes a series of activities mobilizes resources and creates competence using his her networks in an environment in order to create value It sheds light on the start up new venture creation process and has relevance for entrepreneurs policy makers and researchers

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