

# Performance- Based PROJECT MANAGEMENT®

INCREASING THE PROBABILITY  
OF PROJECT SUCCESS



GLEN B. ALLEMAN

# Performance Based Project Management Increasing The Probability Of Project Success

**Harold Kerzner, Frank P. Saladis**



## **Performance Based Project Management Increasing The Probability Of Project Success:**

**Performance-Based Project Management** Glen Alleman, 2014-02-13 Even the most experienced project managers aren't immune to the more common and destructive reasons for project collapses. Poor time and budget performance, failure to deal with complexity, uncontrolled changes in scope—they can catch anyone off guard. Performance Based Project Management can help radically improve your project's success rate despite these and other obstacles that will try to take it down. Readers will discover how they can increase the probability of project success, detailing a step-by-step plan for avoiding surprises, forecasting performance, identifying risk, and taking corrective action to keep a project a success. Project leaders wishing to stand out among their peers who are continually hampered by these unexpected failures will learn how to assess the business capabilities needed for a project, plan and schedule the work, determine the resources required to complete on time and on budget, identify and manage risks to success, measure performance in units meaningful to decision makers. By connecting mission strategy with project execution, this invaluable resource for project managers in every industry will help bring projects to successful, career-enhancing completion.

*Performance-Based Project Management* Glen Alleman, 2014 Projects fail to meet goals for many reasons: poor time and budget performance, failure to deal with complexity, uncontrolled changes in scope. Even the most experienced project managers can be caught off guard in the presence of these forces. Performance Based Project Management shows readers how they can increase the probability of project success, detailing a straightforward plan for avoiding surprises, forecasting performance, identifying risk, and taking corrective action to keep a project a success. Based on the Five Immutable Principles of Project Success, this book shows project leaders how to assess the business capabilities needed for a project, plan and schedule the work, determine the resources required to complete on time and on budget, identify and manage risks to success, and measure performance in units meaningful to decision makers. Project managers will learn the core practices for each principle as well as associated processes so that they can lay the foundation for project success from the start. They'll discover how each process produces artifacts which provide feedback as to whether everything is going well and if not, when and how it will be fixed. Each practice is illustrated through examples and tailored for different levels of complexity and risk to help project managers ensure that projects aren't just done—they're done right.

**The Practitioner's Handbook of Project Performance** Mark Phillips, 2019-11-11 Practitioners operate in a necessary reality. We work in a space where project performance is above theory or methodology. In the best environments, delivery and an affirmative culture are what matter most. In the worst, it is politics and survival. In any environment, we are challenged to adopt best practices and adapt our style to the environment in which the project is occurring. This is a book about those best practices and practitioner experiences. It is a must-have reference and guide book for project managers, general managers, business leaders, and project management researchers. This book is the result of the hard work and dedication of more than 35 authors from more than 15 countries across four continents. It brings a diversity of experience.

professional and personal It includes practitioners leading academics renowned theorists and many who straddle those roles The chapters cover experiences in software large scale infrastructure projects finance and health care to name a few The chapters themselves take many forms Check out the table of contents to get a deeper sense of the topics included All provide real world guidance on delivering high performing projects and show you how to build lead and manage high performing teams The Practitioners Handbook of Project Performance is complete in itself It can also be an enticing start to an ongoing dialogue with the authors and a pleasurable path to get deeper into the subject of project performance Find your favorite place to begin learning from these chapters to begin taking notes and taking away nuggets to use in your everyday But don't stop there Contact information and further resources for this diverse team of experts authors are found throughout The Practitioners Handbook is a modern guide to the leading edge of project performance management and a path to the future of project delivery

*Project Management ToolBox* Russ J. Martinelli, Dragan Z. Milosevic, 2016-01-05 Boost your performance with improved project management tactics *Project Management ToolBox Tools and Techniques for the Practicing Project Manager Second Edition* offers a succinct explanation of when where and how to use project management resources to enhance your work With updated content that reflects key advances in the project management field including planning implementation control cost and scheduling this revised text offers added material that covers relevant topics such as agility change management governance reporting and risk management This comprehensive resource provides a contemporary set of tools explaining each tool's purpose and intention development customization and variations and benefits and disadvantages Additionally examples tips and milestone checks guide you through the application of these tools helping you practically apply the information you learn Effective project management can support a company in increasing market share improving the quality of products and enhancing customer service With so many aspects of project management changing as the business world continues to evolve it is critical that you stay up to date on the latest topics in this field Explore emerging topics within the world of project management keeping up to date on the latest most relevant subject areas Leverage templates exercises and PowerPoint presentations to enhance your project management skills Discuss tips reporting implementation documentation and other essentials of the project management field Consider how project management fits into various industries including technology construction healthcare and product development *Project Management ToolBox Tools and Techniques for the Practicing Project Manager Second Edition* is an essential resource for experienced project managers and project management students alike

**Project Management Workbook and PMP / CAPM Exam Study Guide** Harold Kerzner, Frank P. Saladis, 2017-04-24 Sharpen your project management skills and prepare for the latest PMP CAPM exam The *Project Management Workbook and PMP CAPM Exam Study Guide* is a two in one resource for mastering the Project Management Body of Knowledge PMBOK As the companion to *Project Management A Systems Approach to Planning Scheduling and Controlling* this book provides the opportunity to strengthen your

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**Science, Engineering Management and Information Technology A.** Mirzazadeh,Zohreh Molamohamadi,Babek Erdebili,Erfan Babae Tirkolae,Gerhard-Wilhelm Weber,2024-09-12 This two volume set constitutes selected papers presented during the Second International Conference on Science Engineering Management and Information Technology SEMIT 2023 held in Ankara Turkey during September 14 15 2023 The 44 full papers and 2 short papers presented were carefully reviewed and selected from 409 submissions The papers cover the following topics Part I Decision Analysis and Expert Systems Machine Learning Data Analysis and Computer Vision in Healthcare and Medicine Smart Production Transportation and Supply Chain Systems Information Technology and Data Science in Industry Part II IoT Blockchain and Cyber Security in Complex Systems Real Time Data Analysis and Simulation in Engineering Systems Digitalization and Artificial Intelligence in Manufacturing Service Industries Soft Computing and Artificial Intelligence in Engineering Management and Marketing

The Power of Enterprise-wide Project Management Dennis Bolles,Darrel G. Hubbard,2007 Executives in the most forward thinking businesses are taking project management beyond specific projects in manufacturing product development and IT and adopting its powerful methods company wide This book describes in detail the four key functions also known as the Four Pillars of the EPMO House of Excellence that are crucial to building an effective Enterprise Project Management Office EPMO

**Increasing Supply Chain Performance in Digital Society** Leon, Ramona Diana,Rodriguez-Rodriguez, Raul,Alfaro-Saiz, Juan-Jose,2022-06-03 Currently the main operations of companies are either directly or indirectly interconnected in a global world context Competition has drifted from an individual to a supply chain basis where digitalization plays a key role Companies with better digital capabilities

achieve sustainable competitive market advantages In this context companies must identify their current position in terms of digital capabilities link these capabilities to supply chain performance define their future desired competitive position and how their digital capabilities are going to help them to get there and forecast their future desired performance not only at the individual company but also at the supply chain level Increasing Supply Chain Performance in Digital Society considers innovative approaches to measure manage and project towards the future of the digital capabilities of both individual companies and supply chains It also examines the relations these have with performance being a practical tool to identify not only where they are today in terms of digital capabilities but also where they should be long term and the resources needed to get them there Covering a range of topics such as artificial intelligence and risk management this reference work is ideal for practitioners researchers scholars business owners industry professionals academicians instructors and students

*Applications of Big Data in Large- and Small-Scale Systems* Goundar, Sam,Rayani, Praveen Kumar,2021-01-15 With new technologies such as computer vision internet of things mobile computing e governance and e commerce and wide applications of social media organizations generate a huge volume of data and at a much faster rate than several years ago Big data in large small scale systems characterized by high volume diversity and velocity increasingly drives decision making and is changing the landscape of business intelligence From governments to private organizations from communities to individuals all areas are being affected by this shift There is a high demand for big data analytics that offer insights for computing efficiency knowledge discovery problem solving and event prediction To handle this demand and this increase in big data there needs to be research on innovative and optimized machine learning algorithms in both large and small scale systems Applications of Big Data in Large and Small Scale Systems includes state of the art research findings on the latest development up to date issues and challenges in the field of big data and presents the latest innovative and intelligent applications related to big data This book encompasses big data in various multidisciplinary fields from the medical field to agriculture business research and smart cities While highlighting topics including machine learning cloud computing data visualization and more this book is a valuable reference tool for computer scientists data scientists and analysts engineers practitioners stakeholders researchers academicians and students interested in the versatile and innovative use of big data in both large scale and small scale systems

**Managing Projects with Smart Technologies** Bon-Gang Hwang,Jasmine Ngo,Hanjing Zhu,2024-04-23 With a focus on project managers PMs in the construction industry this book addresses the impact of smart technology applications on project management and examines how technologically competent PMs can be developed for successfully managing and delivering projects with smart technologies The book assesses the changes to the knowledge and skillsets required to manage projects with smart technologies develops a Technological Competency Framework to improve PM competency when managing projects with smart technologies and develops a Knowledge Based Technological Competency Analytics and Innovations System to assess and improve the technological competency of PMs

and provide recommendations to improve their competency Managing Projects with Smart Technologies is ideal for PMs and academics in the areas of construction project management engineering architecture and infrastructure and anyone involved in the technical training of professionals in these areas

**Shields Up** Gregory J. Skulmoski,2022-08-10 The demand for cybersecurity expertise is growing phenomenally enhancing cybersecurity project skills will boost technology professionals careers and improve organizational cybersecurity readiness Shields Up Cybersecurity Project Management provides an end to end framework tuned for cybersecurity projects More experienced cybersecurity professionals will appreciate the innovative and lean elements of this approach The reader is guided through the delivery management and optimization approach that increases the probability of cybersecurity project success Cybersecurity project management in Shields Up brings together international frameworks such as the Guide to the Project Management Body of Knowledge the National Institute of Standards and Technology Cybersecurity Framework ITIL 4 Service Management the ISO 27001 Information Security Management ISO 31000 Risk Management and ISO 9000 Quality Management A key benefit of this book is the reader can quickly apply the hybrid project management approach since it combines global frameworks already followed by cybersecurity professionals leading to successful projects Never before has cybersecurity project management been so important

**Collaboration and Integration in Construction, Engineering, Management and Technology** Syed M. Ahmed,Paul Hampton,Salman Azhar,Amelia D. Saul,2020-12-21 This book gathers papers presented at the 11th International Conference on Construction in the 21st Century held in London in 2019 Bringing together a diverse group of government agencies academics professionals and students the book addresses issues related to construction safety innovative technologies lean and sustainable construction international construction improving quality and productivity and innovative materials in the construction industry In addition it highlights international collaborations between various disciplines in the areas of construction engineering management and technology The book demonstrates that as the industry moves forward in an ever complex global economy multi national collaboration is crucial and its future growth will undoubtedly depend on international teamwork and alliances

**Rethinking Earned Value & Schedule Management on Construction Projects** J. Gerard Boyle,2021-12-17 This is an essential groundbreaking book for public and private buyers of construction contractors and sub contractors designers project managers lawyers Earned Value specialists forensic claims analysts schedulers dispute resolution experts academics and anyone interested in improving performance and productivity on construction projects Among the topics discussed are the following Exhaustive critique of existing Earned Value analysis that compels changes to current theory and practice New Earned Value analytics for construction integrated with resource loaded CPM schedules represent a paradigm change Worked examples of resource loaded CPM schedules using the new EV Performance analytics Identification of reliable performance thresholds for progress productivity and resources Understanding the interconnection of progress and productivity and performance patterns over time How to create

meaningful resource loaded CPM schedules Analyzing schedule float in concert with the new analytics Why current cause and effect delay analysis is fundamentally flawed because it ignores root causes Why delay claim analysis must always account for productivity The problem common to all contract delivery methods and how to correct it Why construction projects fail Specific steps in creating a successful construction program Game theoretical other approaches to implementing a performance based system Using commercial dispute resolution to contemporaneously resolve claims and improve performance going forward The importance of probabilistic Monte Carlo schedule analysis problems with current practice Named a Best Earned Value Book of 2023 this is an essential groundbreaking book for public and private buyers of construction contractors and sub contractors designers project managers lawyers Earned Value specialists forensic claims analysts schedulers dispute resolution experts academics and anyone interested in improving performance and productivity on construction projects     PMP: Project Management Professional Exam Review Guide Kim Heldman, Vanina Mangano, 2011-08-26 An up to date concentrated study aide aimed at preparing you for PMP certification The Project Management Professional PMP certification is the one of the most desired certification in today s IT marketplace Candidates are required to have thousands of hours of Project Management experience even before taking the PMP exam As the ideal reading companion to PMP Project Management Professional Exam Study Guide 6th Edition this essential review gives you that extra preparation you need to approach the grueling PMP exam with confidence More than 120 review questions two bonus exams electronic flashcards and a searchable electronic key term database all contribute to your preparation for taking the PMP exam Works hand in hand with PMP Project Management Professional Exam Study Guide 6th Edition Maps to the five domain areas of the PMP exam initiating the project planning the project executing the project monitoring and controlling the project and closing the project Features an accompanying CD that has the Sybex Test Engine electronic flashcards and a searchable PDF of key terms If you re looking to be as prepared as possible before taking the 200 question 4 hour PMP exam then this review guide is a must read     *Project Management* Harold Kerzner, 2025-04-08 The book most recommended by the Project Management Institute as an adjunct to the PMBOK Guide and a powerful resource for anyone preparing for the PMP exams In the newly revised fourteenth edition of Project Management A Systems Approach to Planning Scheduling and Controlling renowned project management leader Harold Kerzner delivers another insightful and hands on discussion of project management The book is packed with new material related to artificial intelligence AI new methodologies including agile and hybrid data driven project management managing diversity and the nuances of the contemporary roles available to project managers The material in this latest edition aligns closely with the Project Management Body of Knowledge Guide offering readers a chance to fill in the gaps left by the PMBOK and prepare effectively and confidently for the new principles first approach of the updated PMP exams In the book readers will find A thorough introduction to strategies for setting clear objectives and expectations and ways to define the success and failure of



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Toney,2001-09-06 Describes global best practices competencies and standards of superior project organizations based on  
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and personnel development to provide the key elements for adjusting and adapting to flexible conditions The text also highli

**Project Management Recipes for Success** Guy L. De Furia,2008-12-02 Grounded in practicality this book explains the  
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**Proceedings of the 2010 Academy of Marketing Science (AMS) Annual Conference** Dawn R.  
Deeter-Schmelz,2014-10-23 Founded in 1971 the Academy of Marketing Science is an international organization dedicated to  
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Oregon *Performance-Based Strategy* Steve Fairbanks,Aaron Buchko,2018-05-01 Performance Based Strategy offers a  
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Energy and Water Development,2015

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