



NEVER SAW IT COMING

Cultural Challenges to Envisioning the Worst

KAREN A. CERULO



Never Saw It Coming Cultural Challenges To Envisioning The Worst

Lisa A. Eargle, Ashraf Esmail



Never Saw It Coming Cultural Challenges To Envisioning The Worst:

Never Saw It Coming Karen A. Cerulo, 2006-09-14 People especially Americans are by and large optimists They re much better at imagining best case scenarios I could win the lottery than worst case scenarios A hurricane could destroy my neighborhood This is true not just of their approach to imagining the future but of their memories as well people are better able to describe the best moments of their lives than they are the worst Though there are psychological reasons for this phenomenon Karen A Cerulo in *Never Saw It Coming* considers instead the role of society in fostering this attitude What kinds of communities develop this pattern of thought which do not and what does that say about human ability to evaluate possible outcomes of decisions and events Cerulo takes readers to diverse realms of experience including intimate family relationships key transitions in our lives the places we work and play and the boardrooms of organizations and bureaucracies Using interviews surveys artistic and fictional accounts media reports historical data and official records she illuminates one of the most common yet least studied of human traits a blatant disregard for worst case scenarios *Never Saw It Coming* therefore will be crucial to anyone who wants to understand human attempts to picture or plan the future In *Never Saw It Coming* Karen Cerulo argues that in American society there is a positive symmetry a tendency to focus on and exaggerate the best the winner the most optimistic outcome and outlook Thus the conceptions of the worst are underdeveloped and elided Naturally as she masterfully outlines there are dramatic consequences to this characterological inability to imagine and prepare for the worst as the failure to heed memos leading up to both the 9 11 and NASA Challenger disasters for instance so painfully reminded us Robin Wagner Pacifici Swarthmore College Katrina 9 11 and the War in Iraq all demonstrate the costliness of failing to anticipate worst case scenarios *Never Saw It Coming* explains why it is so hard to do so adaptive behavior hard wired into human cognition is complemented and reinforced by cultural practices which are in turn institutionalized in the rules and structures of formal organizations But Karen Cerulo doesn t just diagnose the problem she uses case studies of settings in which people effectively anticipate and deal with potential disaster to describe structural solutions to the chronic dilemmas she describes so well *Never Saw It Coming* is a powerful contribution to the emerging fields of cognitive and moral sociology Paul DiMaggio Princeton University *Never Saw It Coming* Karen A.

Cerulo, 2008-09-15 People especially Americans are by and large optimists They re much better at imagining best case scenarios I could win the lottery than worst case scenarios A hurricane could destroy my neighborhood This is true not just of their approach to imagining the future but of their memories as well people are better able to describe the best moments of their lives than they are the worst Though there are psychological reasons for this phenomenon Karen A Cerulo in *Never Saw It Coming* considers instead the role of society in fostering this attitude What kinds of communities develop this pattern of thought which do not and what does that say about human ability to evaluate possible outcomes of decisions and events Cerulo takes readers to diverse realms of experience including intimate family relationships key transitions in our lives the

places we work and play and the boardrooms of organizations and bureaucracies Using interviews surveys artistic and fictional accounts media reports historical data and official records she illuminates one of the most common yet least studied of human traits a blatant disregard for worst case scenarios *Never Saw It Coming* therefore will be crucial to anyone who wants to understand human attempts to picture or plan the future In *Never Saw It Coming* Karen Cerulo argues that in American society there is a positive symmetry a tendency to focus on and exaggerate the best the winner the most optimistic outcome and outlook Thus the conceptions of the worst are underdeveloped and elided Naturally as she masterfully outlines there are dramatic consequences to this characterological inability to imagine and prepare for the worst as the failure to heed memos leading up to both the 9 11 and NASA Challenger disasters for instance so painfully reminded us Robin Wagner Pacifici Swarthmore College Katrina 9 11 and the War in Iraq all demonstrate the costliness of failing to anticipate worst case scenarios *Never Saw It Coming* explains why it is so hard to do so adaptive behavior hard wired into human cognition is complemented and reinforced by cultural practices which are in turn institutionalized in the rules and structures of formal organizations But Karen Cerulo doesn't just diagnose the problem she uses case studies of settings in which people effectively anticipate and deal with potential disaster to describe structural solutions to the chronic dilemmas she describes so well *Never Saw It Coming* is a powerful contribution to the emerging fields of cognitive and moral sociology Paul DiMaggio Princeton University

Black Beaches and Bayous Lisa A. Eargle, Ashraf Esmail, 2012-11-02 *Black Beaches and Bayous* The BP Deepwater Horizon Oil Spill Disaster provides a multidisciplinary international perspective on one of the major disaster events within the United States during the last ten years Scholars from various disciplines including sociology political science ecology psychology and criminal justice investigate the different components and issues associated with this event The contributors address topics such as the social and historical context of fossil fuel use steps within the technological disaster process and similarities and differences between this disaster and other technological disasters They also discuss the social and psychological impacts on Gulf Coast residents the transformation of natural ecological systems changes in risk assessment and media portrayals of the Obama administration and its response to this disaster

The Cambridge Handbook of Social Problems: Volume 2 A. Javier Treviño, 2018-03-22 The introduction of the Affordable Care Act in the United States the increasing use of prescription drugs and the alleged abuse of racial profiling by police are just some of the factors contributing to twenty first century social problems The Cambridge Handbook of Social Problems offers a wide ranging roster of the social problems currently pressing for attention and amelioration Unlike other works in this area it also gives great consideration to theoretical and methodological discussions This Handbook will benefit both undergraduate and graduate students eager to understand the sociology of social problems It is suitable for classes in social problems current events and social theory Featuring the most current research the Handbook provides an especially useful resource for sociologists and graduate students conducting research

Shared Obliviousness in Family Systems Paul C.

Rosenblatt,2009-07-02 Introduces the concept of obliviousness to the consideration of family systems what do families choose to ignore and why and how they do so **Understanding Organizations** Howard Lune,2010-12 Social life is a collective process virtually all shaped in contemporary industrial nations by formal organizations and recognized social institutions Understanding Organizations takes a fresh look at the sociology of organizations blending classic theories with contemporary studies and debates **Impasse** Roy Scranton,2025-08-05 A Next Big Idea Club Must Read for August 2025 We need a new realism in the face of global climate catastrophe Extreme heat fires floods and storms are transforming our planet Yet instead of serious responses from world leaders we get increasing emissions divisive politics and ersatz solutions that offer more of the same more capitalism more complexity more progress The impasse we face is not only political and institutional but cognitive existential and narrative We re incapable of grasping the scale speed and impact of global warming Our brains can t make sense of how radically our world is changing And we optimistically cling to a civilizational narrative that promises a better tomorrow if we just keep doing what we re doing It s well past time Roy Scranton argues to free ourselves from our dangerous and dogmatic faith in progress Such unwarranted optimism will only accelerate our collective disintegration If we want to have any hope at all for the future it must be grounded in a recognition of human limits a view Scranton calls ethical pessimism Drawing from psychology philosophy history and politics as well as film literature and personal experience Scranton describes the challenges we face in making sense of our predicament from problems in communication to questions of justice from the inherent biases in human perception to the difficulties of empirical knowledge What emerges is a challenging but ultimately hopeful proposition if we have the courage to accept our limits we may find a way to embrace our unknowable future **Behind Closed Doors** Laura Stark,2024-05-31 Although the subject of federally mandated Institutional Review Boards IRBs has been extensively debated we actually do not know much about what takes place when they convene The story of how IRBs work today is a story about their past as well as their present and Behind Closed Doors is the first book to meld firsthand observations of IRB meetings with the history of how rules for the treatment of human subjects were formalized in the United States in the decades after World War II Drawing on extensive archival sources Laura Stark reconstructs the daily lives of scientists lawyers administrators and research subjects working and warring on the campus of the National Institutes of Health where they first wrote the rules for the treatment of human subjects Stark argues that the model of group deliberation that gradually crystallized during this period reflected contemporary legal and medical conceptions of what it meant to be human what political rights human subjects deserved and which stakeholders were best suited to decide She then explains how the historical contingencies that shaped rules for the treatment of human subjects in the postwar era guide decision making today within hospitals universities health departments and other institutions in the United States and across the globe Meticulously researched and gracefully argued Behind Closed Doors will be essential reading for sociologists and historians of science and medicine as well as policy makers and IRB administrators **Wartime**

Suffering and Survival Jeffrey K. Hass, 2021-04-06 Wartime Suffering and Survival explores how average people survive in the face of incredible odds Using diaries recollections police records interviews and state documents from the Blockade of Leningrad in World War II he shows how average Leningraders coped with the nightmares of war starvation and extreme uncertainty Hass not only shares Leningraders stories to uncover a little told side of Russian Soviet history but also to reveal the human condition who we really are when our backs are against the wall *The Resilience Myth* Soraya

Chemaly, 2025-07 A vital life saving must read Nora McNerny author of Bad Vibes Only manifesto for communal resilience based on in depth investigations into history social science and psychology from the bestselling author of Rage Becomes Her We are often urged to rely only on ourselves for strength mental fortitude and positivity With her signature clarity and penetrating mind Jean Guerrero author of Hatemonger Soraya Chemaly challenges us to challenges us to reject this model based on a culture of toxic individualism and instead leverage our interdependence Drawing on comprehensive research and eye opening examples from real life The Resilience Myth offers an ambitious Publishers Weekly feminist paradigm of resilience based on an ethic of care cognitive flexibility and the provision of material needs Interdependence collective care and nurturing relationships to each other and the earth she compellingly argues are the keys to positively adapting to adversity and polycrises **The Oxford Handbook of Cognitive Sociology** Wayne H. Brekhus, Gabe Ignatow, 2019-06-26

In recent years there has been a growing interest in cognition within sociology and other social sciences Within sociology this interest cuts across various topical subfields including culture social psychology religion race and identity Scholars within the new subfield of cognitive sociology also referred to as the sociology of culture and cognition are contributing to a rapidly developing body of work on how mental and social phenomena are interrelated and often interdependent In The Oxford Handbook of Cognitive Sociology Wayne H Brekhus and Gabe Igantow have gathered some of the most influential scholars working in cognitive sociology to present an accessible introduction to key research areas in a diverse field While classical sociological and newer interdisciplinary approaches have been covered separately by scholars in the past this volume alternatively presents a broad range of cognitive sociological perspectives The contributors discuss a range of approaches for theorizing and analyzing the social mind including macro cultural approaches interactionist approaches and research that draws on Pierre Bourdieu s major concepts Each chapter further investigates a variety of cognitive processes within these three approaches such as attention and inattention perception automatic and deliberate cognition cognition and social action stereotypes categorization classification judgment symbolic boundaries meaning making metaphor embodied cognition morality and religion identity construction time sequencing and memory A comprehensive look at cognitive sociology s main contributions and the central debates within the field the Handbook will serve as a primary resource for social researchers faculty and students interested in how cognitive sociology can contribute to research within their substantive areas of focus

Islands of Privacy Christena E. Nippert-Eng, 2010-09-15 Everyone worries about privacy these days As corporations and

governments devise increasingly sophisticated data gathering tools and joining Facebook verges on obligatory concerns over the use and abuse of personal information are undeniable But the way privacy functions on the virtual frontier of the Internet is only a subset of the fascinating ways we work to achieve it throughout our everyday lives In *Islands of Privacy* Christena Nippert Eng pries open the blinds giving us an intimate view into the full range of ordinary people s sometimes extraordinary efforts to preserve the border between themselves and the rest of the world Packed with stories that are funny and sad familiar and strange *Islands of Privacy* tours the myriad arenas where privacy battles are fought lost and won Nippert Eng explores how we manage our secrets our phone calls and e mail the perimeters of our homes and our interactions with neighbors She discovers that everybody practices the art of selectively concealing and disclosing information on a daily basis This important balancing act governs a wide range of behaviors from deciding whether to give our bosses our cell phone numbers to choosing what we carry in our wallets or purses Violations of privacy and anxiety about how we grant it to each other also come under Nippert Eng s microscope as she crafts a compelling argument that successfully managing privacy is critical for successfully maintaining our relationships with each other and our selves Roaming from the beach to the bank and from the bathroom to the bus Nippert Eng s keenly observed and vividly told book gives us the skinny on how we defend our shrinking islands of privacy in the vast ocean of accessibility that surrounds us *Doing Good Things Better* Brian

Martin,2011-12-08 This is a book for how to improve what you are already doing well How to improve your writings as an academic playing skills as a musician jogging as a runner or honour codes as a good citizen and friend **Cultures and**

Societies in a Changing World Wendy Griswold,2012-01-10 In today s world both cultures and societies are changing more quickly than ever before The Fourth Edition of *Cultures and Societies in a Changing World* sheds light on the role culture plays in shaping our social world A vital and personal aspect of individual identity culture shapes a person s norms values beliefs and practices This Fourth Edition introduces the sociology of culture and explores cultural phenomena including stories beliefs media ideas art religious practices fashions and rituals from a global sociological perspective The author takes a global approach by considering cultural examples from various countries and time periods by delving into the ways globalization processes are affecting cultures and by offering an explanation of the post Cold War era culture related conflicts Readers will develop a deeper appreciation of culture and society from this text gleaned useful insights that will help them overcome cultural misunderstandings conflicts and ignorance and will help equip them to live their professional and personal lives as effective wise citizens of the world *The Institutional Theory of the Firm* Alexander

Styhre,2019-07-25 *The Institutional Theory of the Firm* examines recent and previous organization theory literature to advocate what Evans 1995 refers to as the embedded autonomy of the firm as well as its role in being simultaneously anchored in for example corporate legislation and regulatory practices on the national regional i e within the European Union and transnational levels while at the same time being granted the right to operate with significant degrees of freedom within

this legal regulatory model Seen in this view the embedded autonomy of the corporation represents a theoretical view of the corporation that complements the market based image of the corporation in economic theory When advocating the institutional theory model three forms of embedded autonomy are examined First the corporation is enacted as a legal entity sui juris as a freestanding legal person in corporate law and within the regulatory framework that serves to enforce legislation in everyday life settings Second the corporation is embedded within what social theorists refer to as moral economies the norms and values that regulate what are the socially acceptable and legitimate means for conducting business Third and finally the corporation is embedded in governance a relatively complex economic concept that denotes legal and regulatory control on the societal and economic system levels and on the level of the individual corporation By combining the three forms of embeddedness sanctioned by law norms and governance the embedded autonomy of the firm is secured on the basis of a variety of social practices and resources This book brings together a diverse literature including management studies economic sociology legal theory finance theory and mainstream economic theory to advance the argument that the corporation is best understood as what is embedded in a social and economic context yet best serving its defined and stipulated ends by assuming considerable degrees of freedom to operate in isolation from various stakeholders It will be of relevance for a variety of readers including graduate students management scholars policy makers and management consultants interested in organization theory and management studies

Surveillance in the Time of Insecurity Torin Monahan, 2010 Threats of terrorism natural disaster identity theft job loss illegal immigration and even biblical apocalypse all are perils that trigger alarm in people today Although there may be a factual basis for many of these fears they do not simply represent objective conditions Feelings of insecurity are instilled by politicians and the media and sustained by urban fortification technological surveillance and economic vulnerability Surveillance in the Time of Insecurity fuses advanced theoretical accounts of state power and neoliberalism with original research from the social settings in which insecurity dynamics play out in the new century Torin Monahan explores the counterterrorism themed show 24 Rapture fiction traffic control centers security conferences public housing and gated communities and examines how each manifests complex relationships of inequality insecurity and surveillance Alleviating insecurity requires that we confront its mythic dimensions the politics inherent in new configurations of security provision and the structural obstacles to achieving equality in societies

Dreams of a Lifetime Karen A. Cerulo, Janet M. Ruane, 2022-06-21 How social status shapes our dreams of the future and inhibits the lives we envision for ourselves Most of us understand that a person's place in society can close doors to opportunity but we also tend to think that anything is possible when someone dreams about what might be Dreams of a Lifetime reveals that what and how we dream and whether we believe our dreams can actually come true are tied to our social class gender race age and life events Karen Cerulo and Janet Ruane argue that our social location shapes the seemingly private and unique life of our minds We are all free to dream about possibilities but not all dreamers are equal

Cerulo and Ruane show how our social position ingrains itself on our mind's eye quietly influencing the nature of our dreams whether we embrace dreaming or dream at all and whether we believe that our dreams from the attainable to the improbable can become realities They explore how inequalities stemming from social disadvantages pattern our dreams for ourselves and how sociocultural disparities in how we dream exacerbate social inequalities and limit the life paths we believe are open to us Drawing on a wealth of original interviews with people from diverse social backgrounds *Dreams of a Lifetime* demonstrates how the study of our dreams can provide new avenues for understanding and combating inequality including inequalities that precede action or outcome

Animals and Ourselves Kathy Merlock Jackson, Kathy Shepherd Stolley, Lisa Lyon Payne, 2020-10-13 The relationship between humans and animals has always been strong symbiotic and complicated Animals real and fictional have been a mainstay in the arts and entertainment figuring prominently in literature film television social media and live performances Increasingly though people are anthropomorphizing animals assigning them humanoid roles tasks and identities At the same time humans such as members of the furry culture or college mascots find pleasure in adopting animal identities and characteristics This book is the first of its kind to explore these growing phenomena across media The contributors to this collection represent various disciplines to include the arts humanities social sciences and healthcare Their essays demonstrate the various ways that human and animal lives are intertwined and constantly evolving

Invisible in Austin Javier Auyero, 2015-09-01 Austin Texas is renowned as a high tech fast growing city for the young and creative a cool place to live and the scene of internationally famous events such as SXSW and Formula 1 But as in many American cities poverty and penury are booming along with wealth and material abundance in contemporary Austin Rich and poor residents lead increasingly separate lives as growing socioeconomic inequality underscores residential class racial and ethnic segregation In *Invisible in Austin* the award winning sociologist Javier Auyero and a team of graduate students explore the lives of those working at the bottom of the social order house cleaners office machine repairers cab drivers restaurant cooks and dishwashers exotic dancers musicians and roofers among others Recounting their subjects life stories with empathy and sociological insight the authors show us how these lives are driven by a complex mix of individual and social forces These poignant stories compel us to see how poor people who provide indispensable services for all city residents struggle daily with substandard housing inadequate public services and schools and environmental risks Timely and essential reading *Invisible in Austin* makes visible the growing gap between rich and poor that is reconfiguring the cityscape of one of America's most dynamic places as low wage workers are forced to the social and symbolic margins

Ethics, the Heart of Leadership Joanne B. Ciulla, 2014-09-09 Top academic scholars ponder the question of ethics as it pertains to all aspects of leadership in business government and nonprofit organizations If leaders were defined by their influence on history Hitler would be on par with Gandhi Lincoln and Mother Theresa Yet most of us believe that our superiors have a responsibility to exercise power with a purpose far greater than any political agenda and a

motive more noble than personal gain This thought provoking collection of essays explores the ethical challenges that leaders face in their relationships with followers the choices they make and the ways in which they influence others Joanne Ciulla and her contributors examine the traits and characteristics of top tier leaders She questions the assumption that moral fortitude is an inherent part of being in charge analyzes the roles that charisma morality and delegation play in the leadership paradigm and considers whether individuals who want to lead with integrity but are sometimes forced to get their hands dirty for their constituents can be called moral leaders Readers will gain an appreciation for how ethics is not an add on to the practice of leadership but rather an integral part of it an element that informs the very idea of what it means to lead and to lead well

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